

Hennepin County

2027 budget presentation

Health

October 26, 2026





Agenda

- Serving residents
- 2027 proposed budget
- Line of business priorities
- Discussion

Presenters



Sara Hollie
ASSISTANT COUNTY
ADMINISTRATOR—HEALTH



Kimberly Spates
CEO, NORTHPOINT HEALTH &
WELLNESS CENTER



Dr. Andrew Baker
MEDICAL EXAMINER

Leaders

Leaders and directors



Sara Hollie
PUBLIC HEALTH DIRECTOR



Mike Herzing
HENNEPIN HEALTH CHIEF
EXECUTIVE OFFICER



Lolita Ulloa
SYSTEM DESIGN DIRECTOR



Dr. Charles Chima
CHIEF HEALTHCARE
INNOVATION AND STRATEGY
OFFICER



Lisa Bayley
SAFE COMMUNITIES DIRECTOR



David Greenman
HSPH FINANCE DIRECTOR



Baye Diouf
NORTHPOINT HEALTH &
WELLNESS CENTER, CHIEF
FINANCE OFFICER



Shawn Wilson
DIRECTOR OF MEDICAL
EXAMINER OPERATIONS

Serving residents

16.9M

POUNDS OF FOOD DISTRIBUTED

Pounds of food distributed in the first half of 2026 through 35 community partners with county contracts for food security

88.2%

PATIENTS BELOW POVERTY LEVEL

Percentage of 25,000 NorthPoint Health & Wellness Center patients living at or below 100% of the federal poverty limit

305

DRUG RELATED DEATHS

Number of Hennepin County drug-related deaths investigated by Medical Examiner's Office, down from 369 in 2024 and 532 in 2023

Serving residents

440k

NALOXONE DISTRIBUTED

Naloxone distributed in
2022-2025 through opioid
response

12,273

YOUTH AND YOUNG ADULTS REACHED

Reach and resident data
based on experience with
services through community
violence prevention efforts

33,724

MEMBERS SERVED

Hennepin Health members as
of October 2026, up from:

- 31,515 in October 2025
- 26,522 in October 2024

Budget overview

Operating budget

General Fund (Fund 10)	2026 adjusted	2027 proposed	Percent change
NorthPoint Health & Wellness Center	\$ 58,251,920	\$62,325,177	7.0%
Medical Examiner's Office	\$12,469,249	\$14,107,366	13.1%
Hennepin Community Healthcare	\$38,000,000	\$38,000,000	0.0%
Health Administration	\$1,374,077	\$1,471,946	7.1%
Sexual Assault Resources Services	\$200,000	\$100,000	(50.0%)
Total	110,295,246	116,004,489	5.2%

Hennepin Health Fund (Fund 30)	2026 adjusted	2027 proposed	Percent change
Hennepin Health	\$559,135,481	\$413,761,727	(26.0%)
Total	\$559,135,481	\$413,761,727	(26.0%)

Operating budget cont.

Human Services Fund (Fund 20)	2026 adjusted	2027 proposed	Percent change
<i>HSPHDE Service Areas:</i>			
Public Health	\$80,637,278	\$80,549,720	(0.1%)
Safe Communities	\$12,229,851	\$9,973,796	(18.4%)
HSPH Hennepin Health staff	\$1,674,796	\$1,789,615	6.9%
Total	\$94,541,925	92,313,131	(-2.4%)

Opioid Settlement Fund (Fund 27)	2026 adjusted	2027 proposed	Percent change
Opioid Settlement department	\$4,753,712	\$5,127,382	7.9%
Total	\$4,753,712	\$5,127,382	7.9%

Property tax

General Fund (Fund 10)	2026 adjusted	2027 proposed	Percent change
NorthPoint Health & Wellness Center	\$15,856,189	\$16,280,198	2.7%
Medical Examiner's Office	\$8,677,605	\$10,011,558	15.4%
Hennepin Community Healthcare	\$38,000,000	\$38,000,000	0.0%
Health Administration	\$1,124,077	\$1,471,946	30.9%
Sexual Assault Resources Services	\$200,000	\$100,000	(50%)
Total	\$63,857,871	\$65,863,702	3.1%

Hennepin Health Fund (Fund 30)	2026 adjusted	2027 proposed	Percent change
Hennepin Health	\$0	\$0	0.0%
Total	\$0	\$0	0.0%

Property tax cont.

Human Services Fund (Fund 20)	2026 adjusted	2027 proposed	Percent change
<i>HSPHDE services areas:</i>			
Public Health	\$20,872,013	\$21,855,780	4.7%
Safe Communities	\$5,173,192	\$5,376,299	3.9%
HSPH Hennepin Health staff	\$0	\$0	0.0%
Total	\$26,045,205	\$27,232,079	4.6%

Opioid Settlement Fund (Fund 27)	2026 adjusted	2027 proposed	Percent change
Opioid	\$0	\$0	0.0%
Total	\$0	\$0	0.0%

Full-time equivalents (FTEs)

General Fund (Fund 10)	2026 adjusted	2027 proposed	Percent change
NorthPoint Health & Wellness Center	280.4	281.3	0.3%
Medical Examiner's Office	64.1	63.1	(1.6%)
Hennepin Community Healthcare	0.0	0.0	0.0%
Health Administration	8.0	9.0	12.5%
Sexual Assault Resources Services	0.0	0.0	0.0%
Total	352.5	353.4	0.2%

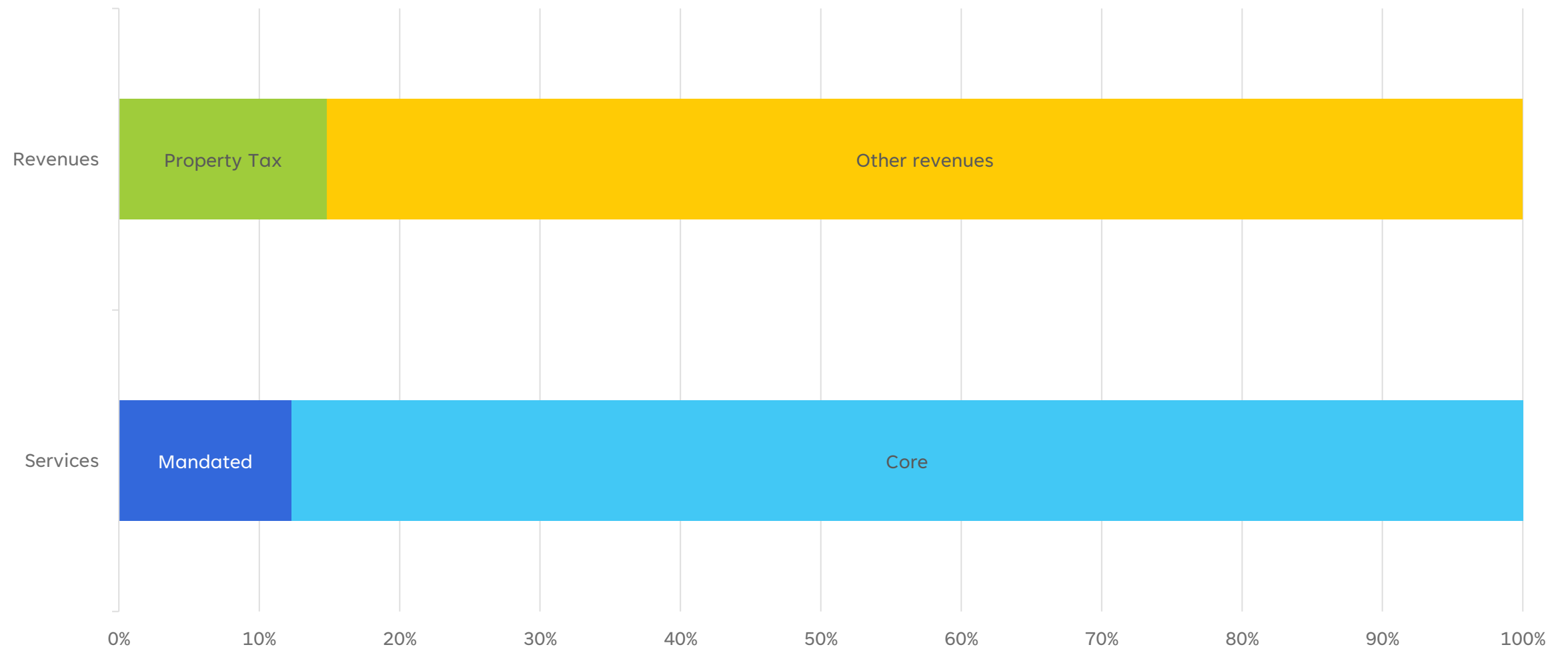
Hennepin Health Fund (Fund 30)	2026 adjusted	2027 proposed	Percent change
Hennepin Health	132.0	134.0	1.5%
Total	132.0	134.0	1.5%

Full-time equivalents (FTEs) cont.

Human Services Fund (Fund 20)	2026 adjusted	2027 proposed	Percent change
<i>HSPHDE services areas:</i>			
Public Health	375.6	375.6	0.0%
Safe Communities	21.0	20.0	(4.8%)
HSPH Hennepin Health staff	11.0	11.0	0.0%
Total	407.6	406.6	-0.2%

Opioid Settlement Fund (Fund 27)	2026 adjusted	2027 proposed	Percent change
Opioid	0.0	0.0	0.0%
Total	0.0	0.0	0.0%

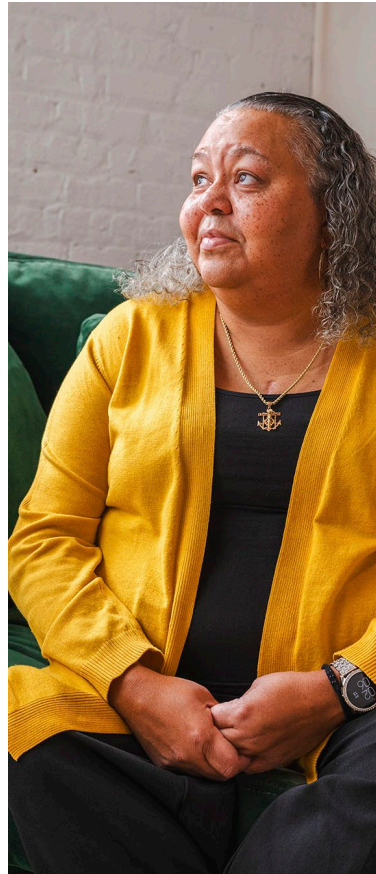
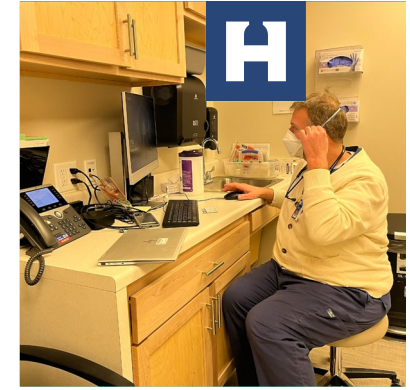
2027 revenues and services summaries*



ACHIEVING COUNTYWIDE PRIORITIES

Public Health

- Advance foundational public health responsibilities
- Collaborate on climate action and health
- Sustain core public health services impacted by federal changes
- Mitigate federal impacts through countywide public health preparedness response



Advance foundational public health responsibilities

- Infectious disease control
- Chronic disease and injury prevention
- Environmental public health
- Maternal, child, and family health
- Access to clinical care



Collaborate on climate action and public health

- Climate and Resiliency, Public Health and HHS partnered to mitigate effects of extreme heat. (25) AC units donated to HHS Foundation for families most affected
- Expanded food security efforts and continued partnership with Environment and Energy through community food distribution and food rescue
- Integrating climate into health domain to enhance impact through disparity elimination and in the new Public Health strategic plan



Sustain core public health services impacted by federal changes

- Sustain access to critical public health care services
- Maintain (and expand) food security resources
- Increase child immunizations through ACO partnerships
- Continue disease surveillance and maintain population health data (i.e., SHAPE, CHA, etc.)
- Follow science and evidence-based health recommendations and best practice guidance



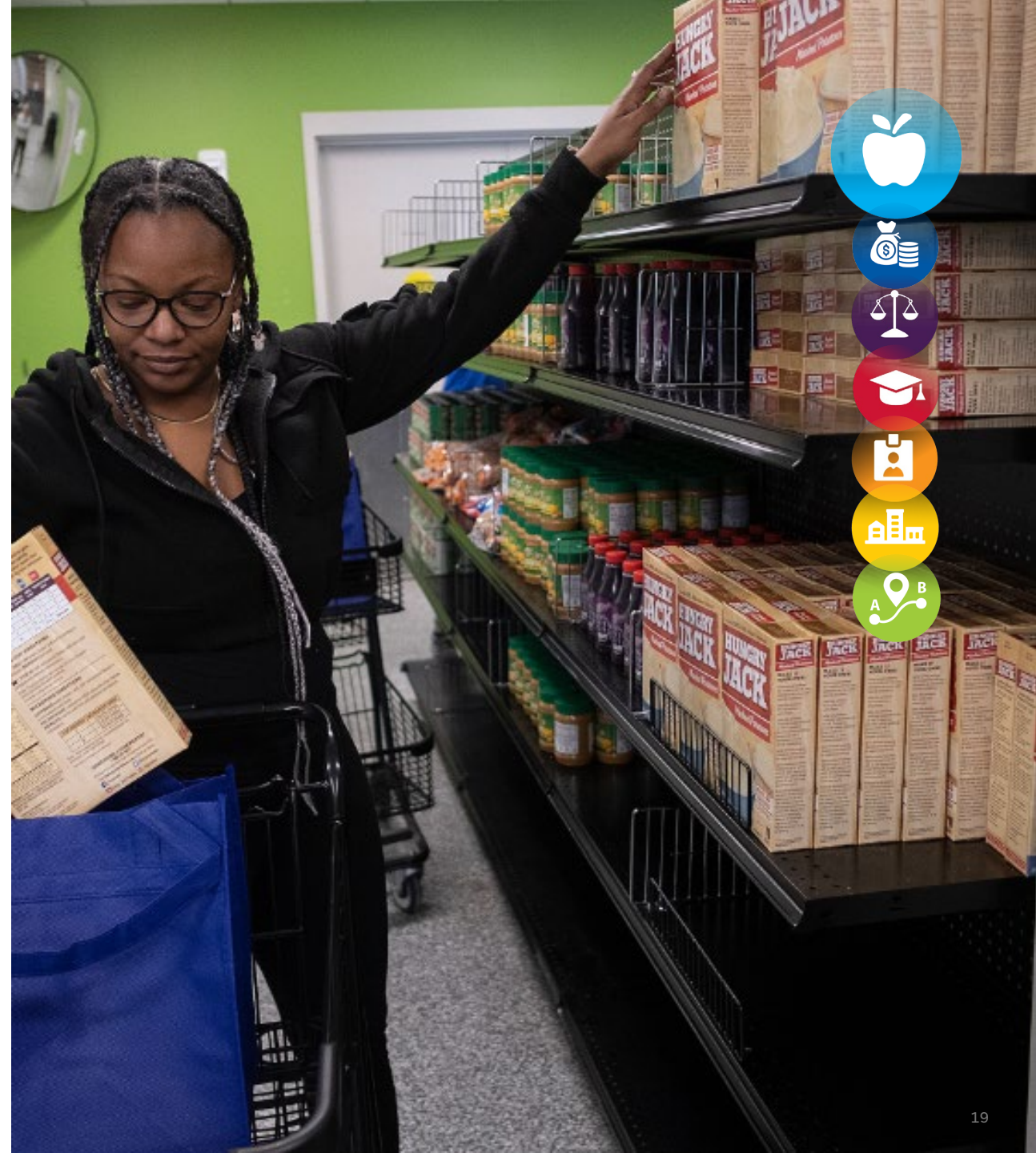
Mitigate federal impacts through countywide public health preparedness response

Respond to loss of benefits that have ripple effects for residents through federal impact planning:

- SNAP
- Medical assistance eligibility and new requirements
- Reimbursement for services

Coordinate across county, local government and nonprofit partners for the good of our communities

- Operation Reconnect - service delivery changes during federal immigration enforcement activities across the county
- Mitigating impacts of federal actions through countywide coordinated response efforts – public charge, funding requirements and cancellations, etc.



Supporting businesses during federal immigration enforcement

- Waiving late fees for environmental health licensing fees
- Adapting process for license inspections to support businesses and community



ACHIEVING COUNTYWIDE PRIORITIES

NorthPoint Health & Wellness Center

- Expand equitable access to core services
- Integrate and modernize our service system
- Stabilize and align resources to meet rising community needs
- Advance quality, outcomes, and system resilience



Expand equitable access to core services

Strengthen availability and reach of essential health and human services so all communities, especially those with the greatest barriers, can receive timely and effective care.

- Increasing use of sliding-fee discount programs and proactively screening patients for eligibility
- Enhancing and increasing outreach to support patients' ability to navigate insurance enrollment, and maintaining insurance
- Providing flexible payment options and reducing administrative friction for uninsured and underinsured residents



Integrate and modernize our service system

- Advance coordinated, cross department improvements that streamline processes, and create a more connected experience for residents
- Implement NorthPoint's strategic plan in partnership with the NorthPoint Community Board to unify care delivery
- Standardize and operationalize *The NorthPoint Way* for practice across services
- Modernize systems through Epic enhancements, and real-time enrollment verification
- Expand ZIP-code–focused strategies to improve access and utilization in priority North Minneapolis neighborhoods



Stabilize and align resources to meet rising community needs

- Improve digital infrastructure for patient access, chronic disease management, and appointment coordination
- Increase care coordination capacity for high-need populations
- Expand partnerships with NorthPoint Human Services for joint case management, benefits continuity, and social service stabilization
- Strengthen payer mix and revenue growth to maintain essential services and diversify funding streams



Advance quality, outcomes, and system resilience

Target investments that improve service quality, promote accountability, and strengthen the long-term stability and reliability of the county's health and human service ecosystem.

- Improve chronic disease outcomes using race- and ethnicity-specific data; and maintaining current wellness programming
 - Flavors of Health
 - Heart health
 - Pregnancy and Family Health
 - Food is Medicine-nutrition and food shelf integration
- Strengthen community governance and workforce representation to ensure culturally aligned, resilient care delivery



ACHIEVING COUNTYWIDE PRIORITIES

Medical Examiner's Office

- Advancing service, policy and legislative actions to eliminate marginalizing families
- Expanding data sharing to target interventions in communities disproportionately affected by violence, overdose, or chronic disease
- Improving digital access to public information for families seeking records and support



Medical Examiner accomplishments

- Fee reductions for autopsy reports, save grieving families over \$27K annually
- Launch of online data search tools, eliminating over 1,100 public data requests annually
- Expanded data sharing and outreach within impacted communities
- Specialized programming and community partnerships targeting long-term unidentified cases
- Expansion of services to include an anthropology fellowship program
- Reduced ME vehicle emissions and transit times without compromising operational capabilities

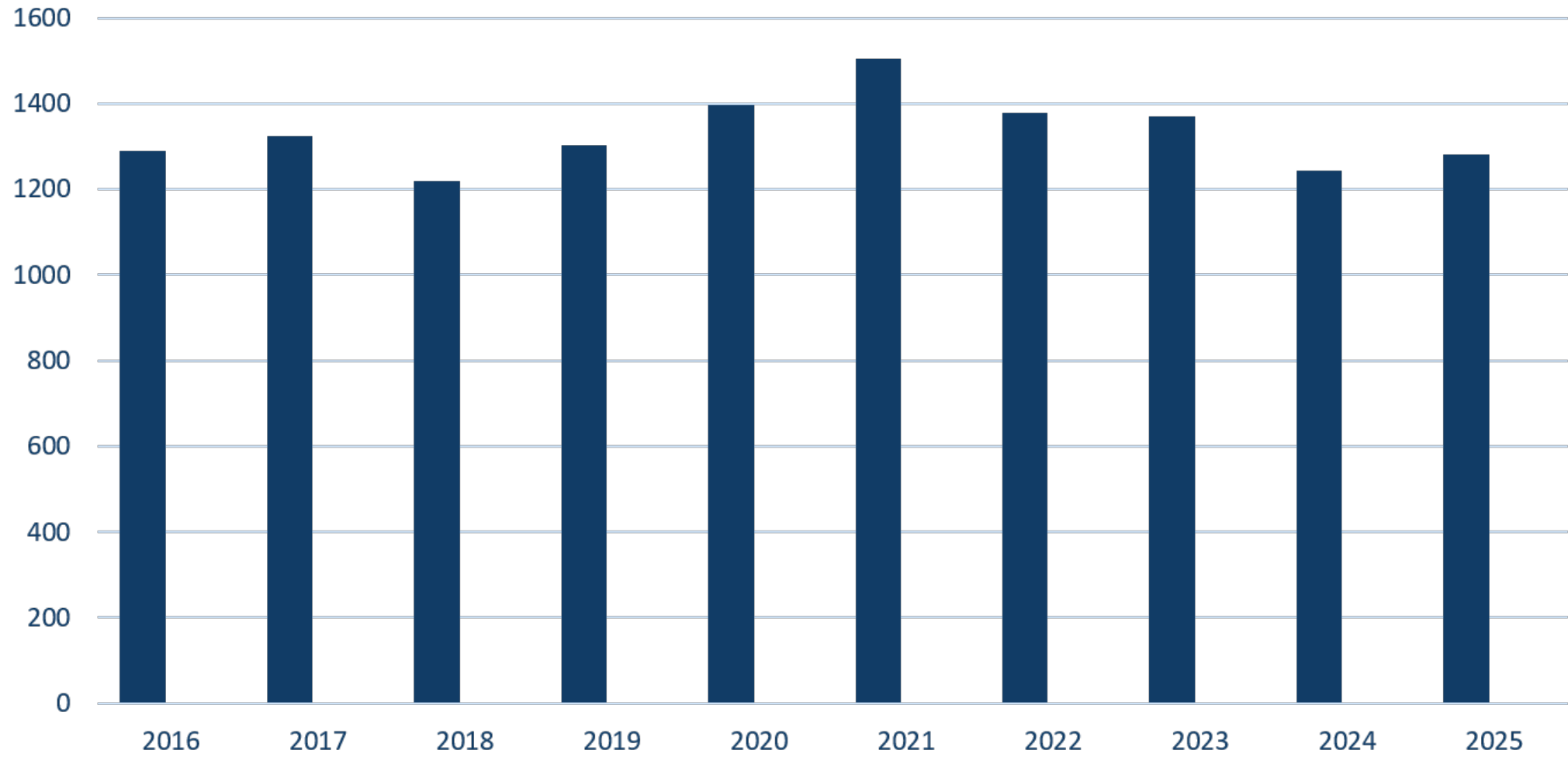


Caseload volumes

Metric	2023	2024	2025	3-year trend (%)
Reportable cases	8,839	9,151	9,416	6.52 %
Accepted cases	2,629	2,572	2,563	(2.51 %)
Non-natural deaths	1,845	1,745	1,718	(6.88 %)
Homicides	110	106	106	(3.64 %)
Accidents (non-motor vehicle)	1,250	1,194	1,157	(7.44 %)
Motor vehicle accidents	98	101	93	(5.10 %)
Scene responses*	1,421	1,311	1,379	(2.96 %)
Body transports*	1,831	1,708	1,752	(4.31 %)
Autopsies performed*	1,369	1,244	1,280	(6.50 %)

*Decrease is attributed to modified autopsy and scene response guidelines

Autopsies 10-year trend



Drug-related deaths 10-year trend

Year	Hennepin	Dakota	Scott
2025	305	46	16
2024	369	56	12
2023	532	60	18
2022	508	43	16
2021	453	54	21
2020	350	42	17
2019	222	22	9
2018	235	37	14
2017	311	43	19
2016	253	52	6

Discussion

Thank you

